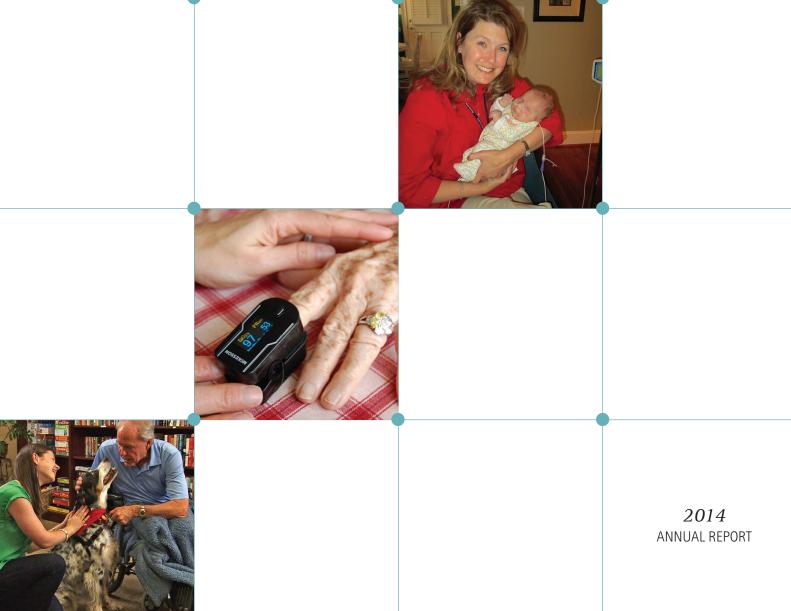


# Stepping Up

To Provide the Best Healthcare at Home in a Changing Healthcare Environment





# Dear friends of Visiting Nurse,



Mark Oshnock President and CEO



Rill Henagan Chair, Board of Directors

For more than 65 years, Visiting Nurse has "stepped up" as Atlanta's safety-net provider of high-quality, compassionate healthcare at home to the most vulnerable in our community, regardless of their ability to pay.

We continue to serve more uninsured and low-income patients, and those with more acute and costly care needs, than any other provider-delivering a total of \$3.9 million of such care in 2014. We are the only home healthcare organization in Atlanta providing long-term care services that, annually, allow more than 5,000 low-income, chronicallyill seniors and disabled children and adults to live independently at home. We also offer unique programs and services to meet the needs of our aging community, such as end-of-life care at the extraordinary Hospice Atlanta Center.

Compared to similar providers in metro Atlanta, in 2014 Visiting Nurse delivered far more services...

- With fewer hospital and emergency room readmissions;
- At higher satisfaction levels, where patients rate our care 9 or 10 (10 is best);
- And, at far lower cost than Atlanta alternatives: Our long-term care costs 71% less, our nursing and therapy services cost 33% less, and our palliative and hospice care costs 45% less.

Advances in medical care, a growing senior population with a longer life-expectancy, continuous regulatory action, and significant cuts in Medicare reimbursement mandated by the Affordable Care Act offer ongoing opportunities to step up how we operate our business. Visiting Nurse has never met a challenge we couldn't handle, and moving forward we will devote more resources for: advanced clinical training and education; enhanced care coordination solutions for patients at highest risk for re-hospitalization; and technology innovations to streamline our delivery of the best care possible. This focus will enable Visiting Nurse to remain the provider of choice for our hospital partners and a reliable care option for our community's most vulnerable patients-those without financial means and those with complex, costly diagnoses.

We are deeply grateful to all Visiting Nurse stakeholders-from Board members, donors, staff and volunteers, to the greater Atlanta community. Your support and enthusiasm fuel our passion to provide the best healthcare at home that our patients deserve.

Sincerely,

Mark Oshnock President and CEO

Bill Henagan Chair, Board of Directors

# "Stepping Up" Since 1948

### An Atlanta Institution Keeps On Caring

Nearly seven decades ago, Visiting Nurse Health System began serving patients in Fulton and DeKalb counties. Since that humble beginning as Atlanta's first home healthcare provider, Visiting Nurse has "stepped up" to offer Atlanta several other firsts:

- first hospice provider
- first hospice inpatient unit, the extraordinary
- first pediatric hospice provider
- first specialized Alzheimer's care program at h
- first electronic patient record
- first telemonitoring
- first protocol for patients at highest risk of hos

Through cycles of economic prosperity and challenges, and across changes in the political landscape, Visiting Nurse has solidified our standing in the healthcare field by rolling up our collective sleeves and fighting the good fight. Yet during this complex time of transition in the healthcare industry, the road ahead promises to challenge us like never before. Our dedication and vision ensures we are one step ahead of that challenge.

## Patients Served

#### by Program

Home Healthcare		Fulton	
Hospice and Palliative Care		DeKalb	
Long-Term Care		Gwinnett	
		0ther	
by Age	Total 28,510	Cobb	
		Clayton	
65 and Over	61%	Henry	
Under 65		Cherokee	
		Fayette	
by Gender		Forsyth	

Female	60
Male	40

## Financial Summary

#### 2014 Source of Funds

Medicare62%	
Commercial Insurance	Medicare
Medicaid9%	
Government Contracts	
Donor Support (net)	

2 2014 Annual Report

On the cover, (L-to-R): the Pet

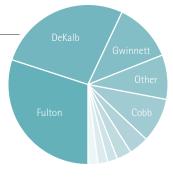
Peace of Mind program cares for hospice patients' pets; mobile technology enables in-home monitoring; hospice nurse cares

for a pediatric patient; clinician comforts his patient at Hospice

Atlanta Center. (NOTE: Some patients may be portrayed by

Hospi	ce Atlanta C	enter		
ome				
spital	readmission			

#### by County

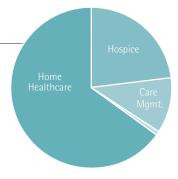


)% %



#### 2014 Use of Funds

Home Healthcare	65%
Hospice	23%
Care Management	.11%
Alzheimer's Respite Care	1%



# Board of Directors

William F. Henagan - Chair Henagan Spencer Capital

**Richard Bayman** Hammond Hanlon Camp, LLC

Luz Borrero DeKalb County

Jimmy Carlos National Distributing Company

Bruce R. Cohen Vision Properties

Michele Gandy, RN Community Volunteer

David W. Ghegan Troutman Sanders, LLP

**Roosevelt Giles** EndPoint Consulting Group, LLC

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Lou Brown Jewell Starr Moore

### Mrs. Eula Carlos 1928 - 2015

We are grateful for her three decades of inspirational service and faithful support.

# Leadership Team

Mark Oshnock President & CEO

Patti Askew Human Resources

Rhett Austin Revenue Management

Christy Brice Information Technology

Sarah Crymes Strategic Partners

Dorothy Davis, LPE Long-Term Care

Allen Burke Finance

Mary Norman Advancement

Nancy Mauldin, RN Hospice Services

Andrea Stevenson, RN, BSN, MPH Clinical Practice

### Step Up and Get Involved **OUR COMMUNITY OUTREACH:** Participate in Awareness Building Events We introduced three new events to acquaint more residents in greater Atlanta with Visiting Nurse and to raise funding for our hospice program: • Lemonade Luncheons – We pair an inspiring author with families touched by our outstanding hospice program. Attendees leave the room moved by real-life stories that focus on finding the lemonade in life in the midst of difficult times. • A Place At The Table – Families helped by

#### **OUR ANNUAL CAMPAIGN:**

Honor the Moments of Life

Did you know that there are 525,600 moments in the year of life? At Visiting Nurse we are asking the community to help us raise \$1 for each of these precious moments. Our **525 Campaign** will help us establish long-term, ongoing annual support for our hospice program and ensure that those without the ability to pay will have access to our care.

We kicked off the 525 Campaign at our annual fall gala, where we also debuted our short video, Making Moments Count. The video illustrates, in touching vignettes, what our hospice program means to our patients and their families throughout greater Atlanta.

.....

To watch the video and make a donation to the 525 Campaign, please visit vnhs.org/525600.

### **OUR EXPANSION CAMPAIGN:**

#### Invest in the Future of Visiting Nurse

Our organization has launched a special \$8 million campaign initiative to ensure that Visiting Nurse will remain a viable facet of greater Atlanta's healthcare landscape. This campaign will provide the capital and capacity-building investments needed to ensure that Visiting Nurse is prepared to deliver the increasingly complex care that our patients require and our hospital partners rely upon us to provide.

- The campaign includes investments in:
- Advanced training and education for our organization's most valuable asset—our nursing professionals (\$1.5 million),
- Care coordination services, such as health coaches, pharmaceutical and nutritional assessments and patient education for high-risk and chronically ill patients (\$.5 million),

• Technology upgrades and enhancements, which will support a mobile workforce and facilitate the efficient delivery of home-based care (\$3.3 million), and,

• Hospice Atlanta Center, our region's first hospice facility, which has helped thousands of terminally ill patients and their families for more than 19 years (\$2.7 million).

Visiting Nurse hospice are invited into fellowship with others over in-home dinners across the greater Atlanta area.

• Gatherings in the Garden – Networking events at Hospice Atlanta Center are designed to better acquaint a wide variety of attendees with our hospice services at the Center.

..... If you are interested in attending one of these events, please email Advancement@vnhs.org or call 404-215-6010.

### **OUR SIGNATURE EVENTS:**

#### Support Our Hospice Patients and Families

• The BIG-TO-DO – Our yearly family event supports our pediatric hospice program. This year, friends and supporters gathered for a fun day of snow tubing and other winter activities to raise dollars for the less fortunate families in our care. Next year the BIG-TO-DO will return to Zoo Atlanta. Individual and corporate sponsorships are available. • In the Moment: A Celebration of Life – Proceeds from our annual fall gala benefit hospice services. Individual and corporate sponsorships are available for this special night as we celebrate the work of Visiting Nurse and honor individuals and groups who have made a significant impact on our patients or within the hospice community. ..... If you are interested in sponsoring any of these events,

please email Advancement@vnhs.org or call 404-215-6010.

#### "STEPPING UP" TO FUND PATIENT CARE

Support provided by individuals, foundations, corporations and our Board of Directors allows Visiting Nurse to continue to provide the best patient care to all who need it in our community. We are grateful to everyone who contributes to our mission: to improve the lives of those we serve.

## Donors

Following is a list of contributors who gave \$1,000 or more between January 1, 2014 and December 31, 2014.

#### \$250,000-\$499,999

Mrs. Lou Brown Jewell\* United Way of Greater Atlanta Lettie Pate Whitehead Foundation, Inc.

#### \$100.000 - \$249.999 John and Margaret McCarty Foundation, Inc. Mr. William Cheney

\$50.000 - \$99.999

The Luther and Susie Harrison Foundation, Inc. Abraham J. & Phyllis Katz Foundation James Starr Moore Memorial Foundation Ms. Starr Moore\* Estate of Dr. Randi V. Rosvoll Estate of Betty B. Screeton

#### \$25,000-\$49,999

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1 L	Jecember 31, 2014.	
	\$15,000-\$24,999	\$5,000-\$9,999
	B98.5 FM	Anonymous
	The Billie S. Been Foundation, Inc.	Alzheimer's Society of Atl
	Mary Alice &	The Arnold Foundation, Ir
	Bennett Brown Foundation	Atlanta Foundation
	Sartain Lanier Family	Mr. & Mrs. Jonathan Carr
	Foundation, Inc.	Catholic Foundation of
	The Junior League of Atlanta, Inc.	North Georgia Inc.
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	Looney Foundation, Inc.	The Edward Colston
	Mr. & Mrs. Mark Oshnock	Foundation, Inc.
		Mr. & Mrs. W. Douglas Ell
	\$10,000-\$14,99 <mark>9</mark>	John and Mary Franklin
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	AT&T Mobility &	Fulton School Employees'
	Consumer Markets	Charitable Fund
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	Gilsbar, Inc.	The Jewish Federation of
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	Westerstrom Charitable Trust	Mr. Jerome Lienhard II
		Ms. Josephine Lindsley
		Mr. & Mrs. Edward Mitche
		J. Marshall and Lucile G.
		Powell Charitable Trust

99 Society of Atlanta oundation, Inc. idation onathan Carr indation of rgia Inc. *I.* Lamar Chesney Colston ı, Inc. I. Douglas Ellis ry Franklin ı, Inc. ol Employees' Fund e Love n, Inc. thcare Services, Inc. on R. Harris, Jr.\* rlos & l Hilliard ntal Hotels Group ederation of lanta Jarren Jobe on Foundation ling, LLP Inc. nhard\* & e Lienhard II e Lindsley dward Mitchell, Jr. nd Lucile G.

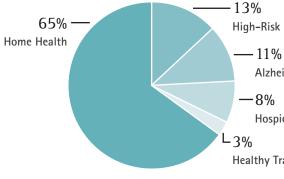
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\$1,000-\$4,999 Anonymous The 2492 Fund Mr. & Mrs. F. Duane Ackerman Ms. Elkin Alston Mr. & Mrs. John Alston, Sr. Arrow Exterminators A.S. Turner & Sons. Inc. AT&T Employee Giving Program Bank of America Corporation Bank of America United Way Campaign

#### 2014 Donor Impact

In 2014, through the generous support of our donors...

- Visiting Nurse provided access to home health and hospice care to 1,981 patients who were either indigent or underinsured.
- We delivered advanced care and better outcomes to patients and families in need: we provided 5,588 patients with access to specialized care programs including Alzheimer's Respite, Pediatric Hospice, Healthy Transitions and High-Risk.
- We served more uninsured and Medicaid patients than any other home healthcare provider in Georgia.
- Uninsured patients are those for which Visiting Nurse covers the full cost of their care.
- For Medicaid patients, we receive only 42 cents in reimbursement for every dollar in home healthcare we provide.
- We provided more than \$3.9 million in care for uninsured patients and for families with special needs. These services were provided in the following manner:



Alzheimer's Respite

Hospice

**Healthy Transitions** 

Mr. & Mrs. Charles Bayman\* BB&T Mrs. Linda Bennett Blue Cross Blue Shield of Georgia Mr. Doug Bowles Brookhaven Wealth Management Dr. A. C. Brown Mrs. Anna Kathryn Brown Mr. Rolando Buigas Ms. Debra Carlton Ms. Candace Chapman Mrs. Pamela Chawkin Ms. Bobbi Cleveland & Mr. Stan Jones, Jr. \* Mr. Bruce Cohen\* Dr. Sheldon Cohen Dorothy and Sheldon Cohen Family Fund The Coca-Cola Company Mr. Chris Cosenza Chris Savas Photography Mr. & Mrs. Richard Courts, II Cousins Foundation, Inc. Mr. & Mrs. Bradley Currey, Jr. Mrs. Lorraine E Dalbo Dallas Freightliner Western Star Dr. Thomas Davison **Dignity Memorial** Drs. Emmett & Bridget Doerr Mr. & Mrs. John Donnell, Jr. Dressler's Jewish Funeral Care Mrs. Connie Duis Dr. Leena Dutta Mr. & Mrs. J. Matthew Dwyer, Jr. Ms. Lisa Early Mrs. Anne Eldridge Mr. & Mrs. Paul Elizondo EndPoint Consulting Group, LLC Mr. E. Patrick Epps Fallon Benefits Group, Inc. Fidelity Charitable Gift Fund Fischer Funeral Care & Cremation Services Florence Hunt Maxwell Foundation Mrs. Linda Froio Mr. & Mrs. Michael O. Gaddis Roderick S., Flossie R. & Helen M. Galloway Foundation, Inc. The Honorable Pat Gardner & Mr. Jerry Gardner Ms. Kamaria George Mr. & Mrs. David Ghegan\* Mr. Roosevelt Giles\*

Harlem Globetrotters Mr. & Mrs. Louis Gomez Dr. Lochrane Grant I.A. Bertha and Hix Green Family Foundation Mr. & Mrs. Don Guffey Mr. Thomas Guthrie Dr. Michael Hagearty Ms. Dorothy Hall Ms. Frances Hammond Frances M. Hammond **Charitable Fund** Mr. & Mrs. Stephen Hancock Mr. Sidney Harris Ms. Annelle Haynes Mr. & Mrs. William Henagan\* The Henagan Foundation Bill and Elizabeth Higginbotham Foundation Mr. Henry Howell Mr. & Mrs. Alex Hunter IBM Employee Services Center Ironwood Insurance Services J. C. Kennedy Foundation J.P. Morgan Private Bank Mr. Chad Jackson Jackson Healthcare Jones & Kolb Mr. & Mrs. William Kalahar Mr. & Mrs. John Karazulas Mrs. Kathryn Kelly-Leary Mr. & Mrs. Frank Kibler The Kibler Foundation Ms. Ann Kimsey Mr. George Kirkpatrick Mr. & Mrs. Barry Koch\* The Kroger Company Mr. Joseph Krumpelman J. Smith Lanier & Company, Inc. Thomas H. Lanier Family Foundation Ms. Nan Lavin Mr. Wayne Lazarus Ms. Patricia Lehrer Ms. Mary Beth Lester Mr. & Mrs. Billy Levine Mrs. Elizabeth Levine Lockheed Martin **Aeronautics Company** Mr. John Lloyd Mr. Charles Mann The Billi Marcus Foundation, Inc.

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*Nightingale* SOCIETY

Remember Visiting Nurse Health System in your will or estate plans. Learn more about being part of the Nightingale Society by visiting vnhs.org or by contacting us at Advancement@vnhs.org or 404-215-6010.

\*Member, Board of Directors

#### JANUARY 1, 2014 - DECEMBER 31, 2014

The following people were thoughtfully remembered with a gift in their name:

## In Honor of

Mr. Paul Bodner Mrs. Tricia Bunzl Mrs. Eula Carlos Mr. Robert Cohen Mrs. Shirley Deering Mrs. Jennifer A. Euart Mrs. Marcia Gaddis Mr. Michael O. Gaddis Mrs. Denise Galvin Mr. and Mrs. Gardiner Garrard Ms. Diane Giebas Mr. Jon R. Harris, Jr. Dr. James Hipkens Ms. Carol Huggins Mrs. Lou Brown Jewell Dr. Sherry McHenry Ms. Barbara Moore Mr. Weyman Perry Mr. Jonathan Ouillen Ms. Nella Rigell Ms. Sherry Selmer Ms. Lany Selmer Mrs. Ann Serrie Mr. Stanley Sharp Miss Callie Vargas Hospice Volunteers Mrs. Lydia Williams Mr. Clayton Wood Ms. Sarah Wood Visiting Nurse Health System Employees

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Guests bid for auction items at the fall gala, *In The Moment—A Celebration of Life*, to benefit our hospice program.

Mr. Raymond A. Levandoski, Sr. Mr. Samuel Leveto Mr. Jay Levine Mr. Scott R. Lewis Mr. Tola Lewis, Jr. Mrs. Cecilia Locker Mr. Ray Lund Mr. Robert Marks Ms. Susan Marshall Mrs. Charlotte Martin Mrs. Kay Massih Mr. Wilford Mathis, Sr. Ms. Jean Maxwell Wright Mr. John Henry Mayes, Jr. Mrs. Josephine A. Mayes Mrs. Margaret Maynard Mr. Joe McAbee Mrs. Helen McConnell Mr. James McCov Mrs. Marilyn McGlynn Mr. Hershel Mealor Mr. Jacob Mellinger Ms. Sophie Mellinger Ms. Hazel Michna Mr. Randall Miller Ms. Carol R. Miller Mrs. Josephine Miller Ms. Gena Mitchell Ms. Ruthie M. Montgomery Mr. Harry Glynn Morris, Jr. Ms. Blanche Morris Mrs. Gail Morris-Schoomer Ms. Margaret Motz Mr. F. Barry Mulligan Ms. Lorraine U. Murray Mr. Leon Murray Mrs. Martha Murray Mrs. Rebecca Nelson Mr. John Nichols Ms. Lilv Nolan Mrs. Dorothy Nunn Mrs. Paulette O'Donnell Ms. Darlene Ogle Mrs. Virginia Olson Mr. Nikolaos G. Olympiadis Ms. Barbara L. Oretega Ms. Lucy G. Otto Ms. Shirley L. Palmiter Mr. Gary P. Parker Mr. C. Scott Parker Ms. Jean Parness Ms. Stella Pasternak Mr. Edwin Pauli

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Schweitzer	Mrs. Sally Wood
n D. Scott	Mrs. Patricia R. Yeager
ret Sego	
Louise Shadix	We have made every effort to list in this
blingleton	report all who gave to Visiting Nurse Healt
l Shipley	System from January 1 to December 31,
Lee Showalter	2014. We sincerely regret any errors or
Shy	omissions, and request that you report
ilva	corrections to <u>Advancement@vnhs.org</u> .
	<u>a a a construction of s</u> .

# VISITING NURSE

5775 Glenridge Drive, NE Suite E200 Atlanta, GA 30328 404.215.6000

www.vnhs.org

# WE

# OUR VOLUNTEERS

Thanks to All Who Give Their Time, Talent, Service, Energy and Passion!

Visiting Nurse thanks our community volunteers, corporate and individual sponsors, Board members and members of our Advancement Committee for participating in a variety of activities that support our patients and their families—whether at the Hospice Atlanta Center, in the homes of our patients, at Camp STARS bereavement camps, at special events, or through various fundraising committees and awareness activities.

In 2014, our volunteers provided the following:

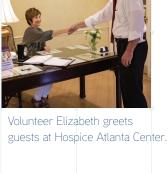


13,946 Patient Care Hours

1,041 Administrative Hours

Thanks to all of our volunteers who serve with dedication and enthusiasm!

Interested in volunteering? Please call 404-848-7955.





Volunteer Patty reads to a Hospice Atlanta Center patient.

Hospice Atlanta Center 1244 Park Vista Drive Atlanta, GA 30319 404.869.3000











THE ANDREW AND EULA CARLO HOSPICE ATLANTA CENTER

